

FACULTY SENATE ATTENDANCE RECORD
1981-82 Session

*Ex Officio Members

Elliott, Lloyd H.
Bright, Harold F.
Gebhardtshauer, Robert

**Ex Officio Members

Barron, Jerome A.
Birnbaum, Philip S.
Kelly, Eugene W., Jr.
Liebowitz, Harold
Linton, Calvin D.
Loeser, Norma M.
Sapin, Burton M.
Solomon, Henry
Cheh, Mary (Parliamentarian)

Elected Members

Burns, Martha
Chandler, James P.
Claeyssens, Astere E., Jr.
Divita, Salvatore F.
Eldridge, Rodney
Elgart, Mervyn
Fox, Raymond R.
Frey, John A.
Griffith, William B.
Hawkins, Donald
Hill, Peter P.
Kiper, ~~Ali M.~~ (Toridis)* *Asch. Sep 51*
Mazzeo, Guido E.
Morgan, John A., Jr.
Packer, Randall K.
Pierpont, Howard C.
Robinson, Lilien F.
Sachlis, ~~J.~~ Minor
Schiff, Stefan O.
Smith, Benjamin W.
Smith, George W.
Solomon, Lewis D.
Steiner, Henry M.
Wallace, Ruth A.
Zenoff, Elyce
Ziolkowski, John E.

Sackis-Present

12-11-82
11-13-82
9-18-82
5-1-81
4-10-81
3-20-81

THE STATE OF NEW YORK
1911-12 Session

For the year ending Dec 31, 1911

1911-12 Session

1911-12 Session

1911-12 Session

1911-12 Session

1911-12 Session

1911-12 Session

[Updated August 1981]

THE GEORGE WASHINGTON UNIVERSITY
Washington, D. C.

THE FACULTY SENATE - 1981-82 SESSION

The Faculty Senate meetings for the 1981-82 Session will be held on the second Friday of each month (exceptions: May, September, and January) as follows:

March 20, 1981	December 11, 1981
April 10, 1981	January 22, 1982
May 1, 1981	February 12, 1982
September 18, 1981	March 12, 1982
October 9, 1981	April 9, 1982
November 13, 1981	The 1982-83 Session begins May 7, 1982

Ex Officio Members (stated by the Faculty Organization Plan):

Elliott, Lloyd H.	President
Bright, Harold F.	Provost and Vice President for Academic Affairs
Gebhardtshauer, Robert	Registrar

Ex Officio Members (appointed by the President):

Barron, Jerome A.	Dean, National Law Center
Birnbaum, Philip S.	Dean, Administrative Affairs, The Medical Center
Kelly, Eugene W., Jr.	Dean, School of Education and Human Development
Liebowitz, Harold	Dean, School of Engineering and Applied Science
Linton, Calvin D.	Dean, Columbian College of Arts and Sciences
Loeser, Norma M.	Dean, School of Government and Business Administration
Sapin, Burton M.	Dean, School of Public and International Affairs
Solomon, Henry	Dean, Graduate School of Arts and Sciences

Cheh, Mary M.	Parliamentarian
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<u>Elected Members</u>	<u>Term Expires</u>	<u>School or College</u>
Burns, Martha	1983	Education and Human Development
Chandler, James P.	1983	National Law Center
Claeyssens, Astere E., Jr.	1982	Columbian College
Divita, Salvatore F.	1982	Government and Business Administration
Eldridge, Rodney	1983	Government and Business Administration
Elgart, Mervyn	1983	Medical Center
Fox, Raymond R.	1982	Engineering and Applied Science
Frey, John A.	1982	Columbian College
Griffith, William B.	1983	Columbian College
Hawkins, Donald	1982	Education and Human Development
Hill, Peter P.	1983	Columbian College
Mazzeo, Guido E. <i>Kramer?</i>	1982	Columbian College
Morgan, John A., Jr.	1983	Public and International Affairs
Packer, Randall K.	1982	Graduate School of Arts and Sciences
Pierpont, Howard C.	1982	Medical Center
Robinson, Lilien F.	1982	Columbian College
Sachlis, J. Minor	1983	Government and Business Administration
Schiff, Stefan O.	1982	Columbian College
Smith, Benjamin W.	1983	Medical Center
Smith, George W.	1983	Education and Human Development
Solomon, Lewis D.	1982	National Law Center
Steiner, Henry M.	1983	Engineering and Applied Science
Toridis, Theodore G.	1982	Engineering and Applied Science
Wallace, Ruth A.	1983	Columbian College
Zenoff, Elyce	1982	National Law Center
Ziolkowski, John E.	1983	Columbian College

MEMBERS OF THE FACULTY SENATE COMMITTEES
1981-82 Session

Executive Committee

LisH 503F	Peter P. Hill, Chairman, History	6761/6230
Stau 107	Raymond R. Fox, Engineering	6915
C 634	John A. Morgan, Jr., Political Science	6717
Bell 301A	Stefan O. Schiff, Biology	6090/7120
Law Libr. 501B	Lewis D. Solomon, Law	6753
Rice-8th Fl.	Lloyd H. Elliott, President, ex officio	6500

Administrative Matters as They Affect the Faculty

*Chairman: Frey, John E., Romance Languages
Allen, Frank D., Anatomy
Arkilic, Galip M., Engineering
Brewer, Diane, Speech & Drama
Holland, Robert L., Management Science
Sachlis, J. Minor, Business Admin.
Siegel, Frederic R., Geology
Vontress, Clemmont E., Education
ex officio: Schumacher, Lois; Mason, Charles 9/18/81
Birnbaum, Philip S., Dean for Admin.
Affairs, Medical Center
Lange, Carl J., Vice President for Admin. and Research

Athletics

*Chairman: Packer, Randall K., Biology
Bielski, Lee S., Speech & Drama
Bowles, L. Thompson, Surgery
Caress, Edward A., Chemistry
Hatcher, Myron E., Health Services Admin.
Kurtz, Frederick C., Accounting
Potts, Edward A., Law
Snodgrass, Jeanne E., HK&LS
Walker, Robert H., American Studies
Weintraub, Herbert D., Anesthesiology
ex officio:
Faris, Robert K., Director of Men's Athletics
George, Lynn, Director of Women's Athletics
Phelps, Marianne, Asst. Provost for Affirmative Action

Admissions and Advance Standing

*Chairman: Chandler, James P., Law
Albert, Ernest N., Anatomy
Barnett, Shirley R., Romance Languages
Burks, James F., Romance Languages
*Burns, Martha, Education
Churchill, R. Paul, Philosophy
Kelleher, Joanne K., Physiology
Meltzer, Arnold C., Engineering
ex officio:
Ruth, Joseph Y., Director of Admissions

Educational Policy

*Chairman: Schiff, Stefan O., Biology
Altshuler, David A., Religion
Davis, Herbert J., Business Admin.
Fisher, Elizabeth A., Classics
Hesser, Florence, Education
Johnson, Nancy D., HK&LS
Kenyon, Hewitt, Mathematics
Quitslund, Jon A., English
Ruth, Joseph Y., Director, Admissions
Silver, Sylvia, Pathology
Yakobson, Helen, Slavic Languages
ex officio:
Bright, Harold F., Provost

Appointment, Salary and Promotions Policies (including Fringe Benefits)

*Chairman: Robinson, Lilien F., Art
Bowling, Lloyd S., Speech & Drama
Cambel, Ali B., Engineering
Cohn, Victor, Pharmacology
*Elgart, Mervyn, Dermatology
Kind, Phyllis D., Microbiology
Kirsch, Arthur D., Statistics
Levy, Joseph B., Chemistry
Quitslund, Sonya A., Religion
Reeves, Philip N., Health Services Admin.
Saenz, Pilar G., Romance Languages
Thoenelt, Klaus, German
Weaver, David B., Law
ex officio:
Bright, Harold F., Provost

alumni affairs (Parsonival - 3yr term)
George Smith (ch.) Established 12/11/81
Res 8/16

Anthony D. Coates
Salvatore Alivita
Stefan O. Schiff
Rodney Tillman
Herschel Wagner
ex officio:
Richard T. Harbison - Dir of Res
Sandra H. Dean
From March
to be apptd by Provost

Fiscal Planning and Budgeting

*Chairman: Divita, Salvatore F., Business Admin.
 Devolites, Milton C., Health Services Admin.
 Eldridge, Rodney, International Finance
 Ferrante, Reynolds, Education
 Mastro, Anthony J., Accounting
 Prats, Francisco, Physics
 Shane, Presson S., Engineering Admin.
 *Smith, Benjamin W., Biochemistry
 Tidball, Charles S., Physiology
ex officio:
 Birnbaum, Philip S., Dean for Administrative
 Affairs, Medical Center
 Johnson, William D., Director of Planning
 and Budgeting

Library

*Chairman: Mazzeo, Guido E., Romance Languages
 Andrews, Avery D., History
 Davison, Roderic H., History
 Gillette, Howard F., Jr., American Studies
 King, James C., German
 King, Michael M., Chemistry
 McIntyre, Margaret, Education
 Pederson, Eldor O., Geography & Regional Science
 Stein, Walter, Health Care Sciences
 Thibault, Jean-Francois, Romance Languages
ex officio:
 Alsip, James B., University Librarian
 Bader, Shelley, Director, Medical Library
 Caress, Edward A., Assistant Dean of the
 Graduate School of Arts and Sciences
 Head, Anita K., Librarian, Law Library

Physical Facilities

*Chairman: Steiner, Henry M., Engineering
 Adams, Elizabeth B., Management Science
 Brown, James M., Law
 Golla, Victor K., Anthropology
 Greene, Sherwin, Urban & Regional Planning
 Mescher, Anthony L., Biology
 Miller, Lenore D., Curator, Dimock Gallery
 Moreno, Jonathan D., Philosophy
 Schlagel, Richard H., Philosophy
 White, David G., Chemistry
ex officio:
 Dickman, Robert E., Asst. Treas. for Facilities
 Diehl, Charles E., Vice President and Treasurer
 Einbinder, John C., Asst. Treasurer for
 Business Affairs and Procurement

Professional Ethics and Academic Freedom

*Chairman: Griffith, William B., Philosophy
 Arkilic, Galip M., Engineering
 Kaiser, Paula R. (Emeritus)
 Kennedy, R. Emmet, History
 Nimer, Benjamin, Political Science
 *Pierpont, Howard C., Surgery
 Povar, Gail, Health Care Sciences
 Silber, David E., Psychology
 Silber, Tomas J., Child Health & Development
 *Zenoff, Elyce, Law
ex officio:
 Linton, Calvin D., Dean, Columbian College
 of Arts and Sciences

Public Ceremonies

*Chairman: Claeysens, A. E., Jr., English
 Bell, Boris C., Director, Marvin Center
 Eastin, Roy B., Business Administration
 Grub, Philip D., Business Administration
 Lear, Sandra L., Dir., Alumni Relations
 Lingo, Jane T., Asst. Dir., Public Relations
 Tidball, M. Elizabeth, Physiology
 Vann, Margaret L., Admin. Assoc., Graduation
ex officio: *9/18/81 (Prof. Richard Schlagel); Cliff Small, Student*
 Gebhardtshauer, Robert, Registrar
 Jones, Robert G., University Marshal

*{ Smith, Cliff, Student, 9/18/81
 Claudia Herrante 9/18/81*
Research

*Chairman: Ziolkowski, John E., Classics
 Allee, John E., English
 Bell, Bruce A., Engineering
 Gupta, Murli M., Mathematics
 Johnson, Diana E., Biology
 Lewis, John F., Geology
 Linebaugh, Craig, Speech & Drama
 Logsdon, John M., Political Science
 Marlow, William H., Operations Research
 Moser, Charles A., Slavic Languages
 Stillman, Robert J., Obstetrics & Gyn.
 Varma, Vijay, Radiology
 Wallace, Dewey D., Religion
ex officio:
 Bright, Harold F., Provost
 Mayo, Louis H., Vice President for Policy
 Studies and Special Projects
 Solomon, Henry, Dean, Graduate School of
 Arts & Sciences

Student Financial Aid

*Chairman: Fox, Raymond R., Engineering
Becker, Joan, Radiology
Hollinshead, Ariel C., Medicine
Huve, Gerard, Romance Languages
Wright, J. Franklin, Art

ex officio:

Baker, Vicki, Director, Student
Financial Aid

Heartfield, Maurice K., Asst. Vice
President and Asst. Treasurer
Stoner, George W. G., Associate
Director, Admissions

University Development and Resources

*Chairman: Hawkins, Donald, HK&LS
El-Ansary, Adel I., Business Admin.
Gordon, Marvin F., Geography
O'Rear, Charles E., Forensic Sciences
Steiner, Carl, German

ex officio:

Alpert, Seymour, Vice President
for Development

University Objectives

*Chairman: Smith, George W., Education
Tillman, Rodney, Education
Wagner, Gerald, Microbiology

ex officio:

Bright, Harold F., Provost
Linton, Calvin D., Dean, Columbian
College of Arts and Sciences
Long, William F. E., Dean,
Division of Continuing
Education and Summer Sessions

abolished 11/81 Res. 81/5

University and Urban Affairs

*Chairman: Toridis, Theodore G., CMEE
Henig, Jeffrey R., Political Science
Lowe, John C., Geography

Marsh, Fran S., Dir., Public Relations
Nashman, Honey W., HK&LS

Shesser, Robert, Health Care Sciences

Stevenson, Russell B., Law

Tropea, Joseph L., Sociology

ex officio:

Mayo, Louis H., Vice President for
Policy Studies and Special Projects

The following committee is not a standing
committee of the Faculty Senate but is
listed for your information:

Joint Committee of Faculty and Students

Faculty Members: (elected by the Senate)

*Co-Chairperson: Wallace, Ruth A.,
Sociology

Atkins, David L., Biology

Feldman, Michael B., Engineering

Schechter, Roger E., Law

Sten, Christopher W., English

Ticktin, Max D., Classics

Yeide, Harry E., Jr., Religion

Student Members:

~~(to be elected)~~

Mike Karakostas

Missy Kahn

Mark Holzburg

Carlos Benetago

Todd Hawley

Bob Williams

Andy Anker

ex officio:

Hanson, Gail S., Dean of Students

Linton, Calvin D., Dean,

Columbian College of Arts & Sciences

Lobuts, John F., Jr., Asst. Dean,

School of Government and Business
Administration

Perkins, John E., Asst. to the Vice
President for Campus Life

Randall E. Leverette

Joseph Subic

Alan Todd Channing

Doug Atwell

The George Washington University

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 theatre (66/15)*
 University gifts and endowments, committee on (65/Nov 12)-
 University peace,
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 creation of student court (69/2)* (69/20)**
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 University professor, establishment of rank of (79/2)**
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 (79/8)*

SENATE CALENDAR

EXECUTIVE COMMITTEE MEETINGS

FACULTY SENATE MEETINGS

1981-82 Session

February 27, 1981*

March 27, 1981

April 17, 1981

September 1, 1981 (Tues.)

September 25, 1981

October 23, 1981

November 25, 1981 (Wed.)

January 8, 1982

January 29, 1982

February 26, 1982

March 26, 1982

March 20, 1981

April 10, 1981

May 1, 1981

September 18, 1981

October 9, 1981

November 13, 1981

December 11, 1981

January 22, 1982

February 12, 1982

March 12, 1982

April 9, 1982

1982-83 Session

April 23, 1982 *

May 7, 1982

*Joint meeting of the Old and New Executive Committees

NOTE: to permit compliance with the rules requiring seven days' notice of Senate meetings, the Executive Committee prepares the agenda two weeks in advance of the regular Senate meetings.

FACULTY SENATE MEETING
March 20, 1981

First meeting of the new session of the Faculty Senate (1981-82)

Newly-elected Senate members:

Professor Martha Burns, School of Education and Human Development
Professor Rodney Eldridge, School of Government and Business
Professor Mervyn Elgart, Medical Center
Professor Ali M. Kiper, School of Engineering and Applied Science*
Professor James M. Sachlis, School of Government and Business
Professor Benjamin W. Smith, Medical Center
Professor George W. Smith, School of Education and Human Development
Professor Ruth A. Wallace, Columbian College

Re-elected Senate members:

Professor James P. Chandler, National Law Center
Professor William B. Griffith, Columbian College
Professor Peter P. Hill, Columbian College
Professor John A. Morgan, Jr., School of Public and International Affairs
Professor Henry M. Steiner, School of Engineering and Applied Science
Professor John E. Ziolkowski, Columbian College

*replacement for Professor Toridis, Spring Term, 1981, Sabbatical Leave

RECEIVED
JAN 10 1961

THE FOLLOWING IS A SUMMARY OF THE RESULTS OF THE STUDY:

1. The first group of subjects showed a significant improvement in performance.

2. The second group of subjects showed a significant improvement in performance.

3. The third group of subjects showed a significant improvement in performance.

4. The fourth group of subjects showed a significant improvement in performance.

5. The fifth group of subjects showed a significant improvement in performance.

6. The sixth group of subjects showed a significant improvement in performance.

7. The seventh group of subjects showed a significant improvement in performance.

8. The eighth group of subjects showed a significant improvement in performance.

9. The ninth group of subjects showed a significant improvement in performance.

10. The tenth group of subjects showed a significant improvement in performance.

11. The eleventh group of subjects showed a significant improvement in performance.

12. The twelfth group of subjects showed a significant improvement in performance.

13. The thirteenth group of subjects showed a significant improvement in performance.

14. The fourteenth group of subjects showed a significant improvement in performance.

15. The fifteenth group of subjects showed a significant improvement in performance.

16. The sixteenth group of subjects showed a significant improvement in performance.

THE RESULTS OF THE STUDY INDICATE THAT THE FOLLOWING FACTORS ARE SIGNIFICANTLY RELATED TO THE RESULTS:

THE GEORGE WASHINGTON UNIVERSITY
Washington, D. C.

THE FACULTY SENATE - 1981-82 SESSION

Faculty Senate meetings for the 1981-82 Session will be held on the second Friday of each month (exceptions: May and January) as follows:

March 20, 1981	December 11, 1981
April 10, 1981	January 22, 1982
May 1, 1981	February 12, 1982
September 18, 1981	March 12, 1982
October 9, 1981	April 9, 1982
November 13, 1981	The 1982-83 Session begins May 7, 1982

Ex Officio Members (stated by the Faculty Organization Plan):

Elliott, Lloyd H.	President
Bright, Harold F.	Provost and Vice President for Academic Affairs
Gebhardtshauer, Robert	Registrar

Ex Officio Members (appointed by the President):

Barron, Jerome A.	Dean, National Law Center
Birnbaum, Philip S.	Dean, Administrative Affairs, The Medical Center
Kelly, Eugene W., Jr.	Dean, School of Education and Human Development
Liebowitz, Harold	Dean, School of Engineering and Applied Science
Linton, Calvin D.	Dean, Columbian College of Arts and Sciences
Loeser, Norma M.	Dean, School of Government and Business Administration
Sapin, Burton M.	Dean, School of Public and International Affairs
Solomon, Henry	Dean, Graduate School of Arts and Sciences

h, Mary M.

Parliamentarian

Elected Members

	Term Expires	School or College
Burns, Martha	1983	Education and Human Development
Chandler, James P.	1983	National Law Center
Claeyssens, Astere E., Jr.	1982	Columbian College
Divita, Salvatore F.	1982	Government and Business Administration
Eldridge, Rodney	1983	Government and Business Administration
Elgart, Mervyn	1983	Medical Center
Fox, Raymond R.	1982	Engineering and Applied Science
Frey, John A.	1982	Columbian College
Griffith, William B.	1983	Columbian College
Hawkins, Donald	1982	Education and Human Development
Hill, Peter P.	1983	Columbian College
Kiper, Ali M. (Toridis)*	1982	Engineering and Applied Science
Mazzeo, Guido E.	1982	Columbian College
Morgan, John A., Jr.	1983	Public and International Affairs
Packer, Randall K.	1982	Graduate School of Arts and Sciences
Pierpont, Howard C.	1982	Medical Center
Robinson, Lilien F.	1982	Columbian College
Sachlis, James M. <i>minor</i>	1983	Government and Business Administration
Schiff, Stefan O.	1982	Columbian College
Smith, Benjamin W.	1983	Medical Center
Smith, George W.	1983	Education and Human Development
Solomon, Lewis D.	1982	National Law Center
Winer, Henry M.	1983	Engineering and Applied Science
Wallace, Ruth A.	1983	Columbian College
Zenoff, Elyce	1982	National Law Center
Ziolkowski, John E.	1983	Columbian College

*Professor Toridis is on sabbatical leave, Spring Semester, 1981

FACULTY SENATE MEETING
March 20, 1981

First meeting of the new session of the Faculty Senate (1981-82)

Newly-elected Senate members:

Professor Martha Burns, School of Education and Human Development
Professor Rodney Eldridge, School of Government and Business
Professor Mervyn Elgart, Medical Center
Professor Ali M. Kiper, School of Engineering and Applied Science*
Professor James M. Sachlis, School of Government and Business
Professor Benjamin W. Smith, Medical Center
Professor George W. Smith, School of Education and Human Development
Professor Ruth A. Wallace, Columbian College

Re-elected Senate members:

Professor James P. Chandler, National Law Center
Professor William B. Griffith, Columbian College
Professor Peter P. Hill, Columbian College
Professor John A. Morgan, Jr., School of Public and International Affairs
Professor Henry M. Steiner, School of Engineering and Applied Science
Professor John E. Ziolkowski, Columbian College

*replacement for Professor Toridis, Spring Term, 1981, Sabbatical Leave

1. The number of the new cases of the disease during the year 1950.

2. The number of the new cases of the disease during the year 1951.

3. The number of the new cases of the disease during the year 1952.

4. The number of the new cases of the disease during the year 1953.

5. The number of the new cases of the disease during the year 1954.

6. The number of the new cases of the disease during the year 1955.

7. The number of the new cases of the disease during the year 1956.

8. The number of the new cases of the disease during the year 1957.

9. The number of the new cases of the disease during the year 1958.

10. The number of the new cases of the disease during the year 1959.

11. The number of the new cases of the disease during the year 1960.

12. The number of the new cases of the disease during the year 1961.

13. The number of the new cases of the disease during the year 1962.

14. The number of the new cases of the disease during the year 1963.

15. The number of the new cases of the disease during the year 1964.

16. The number of the new cases of the disease during the year 1965.

17. The number of the new cases of the disease during the year 1966.

FACULTY SENATE COMMITTEES

1981-82 Session

Executive Committee
(elected February 13, 1981)

LisH 503F	Peter P. Hill, Chairman, History	6761/6230
Stau 107	Raymond R. Fox, Engineering	6915
C 634	John A. Morgan, Jr., Political Science	6717
Bell 301A	Stefan O. Schiff, Biology	6090/7120
Law Libr. 501B	Lewis D. Solomon, Law	6753
Rice-8th Fl.	Lloyd H. Elliott, President, ex officio	6500

CHAIRMEN* STANDING COMMITTEES:

1. ADMINISTRATIVE MATTERS AS THEY AFFECT THE FACULTY - Professor John E. Frey
2. ADMISSIONS AND ADVANCED STANDING-- Professor James P. Chandler
3. APPOINTMENT, SALARY AND PROMOTION POLICIES-- Professor Lilien F. Robinson
4. ATHLETICS-- Professor Randall K. Packer
5. EDUCATIONAL POLICY-- Professor Stefan O. Schiff
6. FISCAL PLANNING AND BUDGETING-- Professor Salvatore F. Divita
7. LIBRARY-- Professor Guido E. Mazzeo
8. PHYSICAL FACILITIES-- Professor Henry M. Steiner
9. PROFESSIONAL ETHICS AND ACADEMIC FREEDOM - Professor William B. Griffith
10. PUBLIC CEREMONIES - Professor A. E. Claeysens, Jr.
11. RESEARCH-- Professor John E. Ziolkowski
12. STUDENT FINANCIAL AID-- Professor Raymond R. Fox
13. UNIVERSITY DEVELOPMENT AND RESOURCES-- Professor Donald E. Hawkins
14. UNIVERSITY OBJECTIVES-- Professor George W. Smith
15. UNIVERSITY AND URBAN AFFAIRS-- Professor Theodore G. Toridis (Acting Chairman,
Professor Ali M. Kiper, Spring 1981)
16. JOINT COMMITTEE OF FACULTY AND STUDENTS**-- Professor Ruth A. Wallace, Co-Chairperson

*Members of the Senate

**Not a standing committee of the Faculty Senate

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SENATE STANDING COMMITTEES

1981-82 Session |

ADMINISTRATIVE MATTERS AS THEY AFFECT THE FACULTY

- *Chairman: Frey, John E., Prof., Romance Languages
Allen, Frank D., Prof., Anatomy
Arkilic, Galip M., Prof., Engineering
Brewer, Diane, Assoc. Prof., Speech & Drama
Holland, Robert L., Prof., Management Science
*Sachlis, James M., Assoc. Prof., Business Admin.
Siegel, Frederic R., Prof., Geology
Vontress, Clemmont E., Prof., Education

ex officio:

Birnbaum, Philip S.,
Dean for Admin.
Affairs, Medical
Center
Lange, Carl J., Vice
President for Admin.
and Research

ADMISSIONS AND ADVANCED STANDING

- *Chairman: Chandler, James P., Prof., Law
Albert, Ernest N., Prof., Anatomy
Barnett, Shirley R., Assoc. Prof., Romance Languages
Burks, James F., Prof., Romance Languages
*Burns, Martha, Assoc. Prof., Education
Churchill, R. Paul, Asst. Prof., Philosophy
Kelleher, Joanne K., Asst. Prof., Physiology
Meltzer, Arnold C., Prof., Engineering

ex officio:

Ruth, Joseph Y.,
Director of Admission

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- *Chairman: Robinson, Lilien F., Prof., Art
Bowling, Lloyd S., Prof., Speech & Drama
Cambel, Ali B., Prof., Engineering
Cohn, Victor, Prof., Pharmacology
*Elgart, Mervyn, Prof., Dermatology
Kind, Phyllis D., Prof., Microbiology
Kirsch, Arthur D., Prof., Statistics
Levy, Joseph B., Prof., Chemistry
Quitslund, Sonya A., Asst. Prof., Religion
Reeves, Philip N., Prof., Health Services Admin.
Saenz, Pilar G., Assoc. Prof., Romance Languages
Thoenelt, Klaus, Prof., German
Weaver, David B., Prof., Law

ex officio:

Bright, Harold F.,
Provost

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- *Chairman: Packer, Randall K., Prof., Biology
Bielski, Lee S., Prof., Speech & Drama
Bowles, L. Thompson, Prof., Surgery
Caress, Edward A., Prof., Chemistry
Hatcher, Myron E., Asst. Prof., Health Services Admin.
Kurtz, Frederick C., Prof., Accounting
Lotts, Edward A., Prof. of Law
Smith, Walton E., Assoc. Prof., Management Science
Snodgrass, Jeanne E., Prof., Human Kinetics & Leisure Studies
Weintraub, Herbert D., Prof., Anesthesiology

ex officio:

Faris, Robert K.,
Director of Men's
Athletics
George, Lyn H.,
Director of
Women's Athletics
Phelps, Marianne, Asst.
Provost for Affirmative
Action

Walker, Robert H., Jr. Emer. Studies 4/10/81
*Member of the Senate

A circular hole is punched through a metal plate. The hole is clean and well-defined, with a smooth, slightly beveled edge. The metal plate has a fine, uniform texture. The hole is centered in the frame.

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*Chairman: Schiff, Stefan O., Prof., Biology
Shuler, David A., Asst. Prof., Religion
Davis, Herbert J., Assoc. Prof., Business Admin.
Fisher, Elizabeth A., Asst. Prof., Classics
Hesser, Florence, Adjunct Assoc. Prof., Education
Johnson, Nancy D., Asst. Prof., HK&LS
Kenyon, Hewitt, Prof., Mathematics
Quitslund, Jon A., Assoc. Prof., English
Ruth, Joseph Y., Director, Admissions
Silver, Sylvia, Asst. Prof., Pathology
Yakobson, Helen B., Prof., Slavic Languages

ex officio:

Bright, Harold F., Provost

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*Chairman: Divita, Salvatore F., Prof., Business Admin.
Devolites, Milton C., Prof., Health Services Admin.
*Eldridge, Rodney, Prof., International Finance
Ferrante, Reynolds, Prof., Education
Mastro, Anthony J., Prof., Accounting
Prats, Francisco, Prof., Physics
Shane, Presson S., Prof., Engineering Admin.
*Smith, Benjamin W., Prof., Biochemistry
Tidball, Charles S., Prof., Physiology

ex officio:

Birnbaum, Philip S., Dean
for Administrative
Affairs, Medical Center
Johnson, William D.,
Director of Planning
and Budgeting

LIBRARY

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Davison, Roderic H., Prof., History
Gillette, Howard F., Jr., Assoc. Prof., American Studies
King, James C., Prof., German
King, Michael M., Assoc. Prof., Chemistry
McIntyre, Margaret, Prof., Education
Pederson, Eldor O., Assoc. Prof., Geography & Regional Science
Stein, Walter, Asst. Prof., Health Care Sciences
Thibault, Jean-Francois, Asst. Prof., Romance Languages

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Librarian
Bernard, Hugh Y., Librarian
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Caress, Edward A., Asst.
Dean, Graduate School
of Arts and Sciences
Bader, Shelley, Director
Medical Library

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Adams, Elizabeth B., Prof., Management Science
Brown, James M., Prof., Law
Golla, Victor K., Assoc. Prof. Anthropology
Greene, Sherwin, Assoc. Prof., Urban & Regional Planning
Mescher, Anthony L., Asst. Prof., Biology
Miller, Lenore D., Curator, Dimock Gallery
Moreno, Jonathan D., Asst. Prof., Philosophy
Schlagel, Richard H., Prof., Philosophy
White, David G., Prof., Chemistry

ex officio:

Dickman, Robert E., Asst.
Treas. for Facilities
Diehl, Charles E., Vice
President and Treasurer
Einbinder, John G., Asst.
Treasurer for Business
Affairs and Procurement

*Member of the Senate

1. The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that proper record-keeping is essential for the transparency and accountability of the organization. This section also outlines the various methods used to collect and analyze data, ensuring that the information is reliable and up-to-date.

2. The second part of the document focuses on the implementation of these practices. It details the steps involved in setting up a robust system for data collection and analysis. This includes identifying the key areas of focus, selecting appropriate tools and technologies, and training staff to ensure they are equipped to handle the data effectively. The goal is to create a seamless process that allows for easy access to information and facilitates decision-making.

3. The third part of the document addresses the challenges associated with data management. It recognizes that while the benefits of accurate records are clear, there are several obstacles that can hinder the process. These include limited resources, lack of standardized procedures, and the potential for data loss or corruption. The document provides strategies to overcome these challenges, such as regular backups, secure storage solutions, and the establishment of clear protocols for data handling.

4. The final part of the document concludes by reiterating the importance of continuous improvement. It stresses that the system for data collection and analysis is not static; it must evolve over time to meet the changing needs of the organization. Regular reviews and updates are necessary to ensure that the system remains effective and efficient. The document ends with a call to action, encouraging all stakeholders to work together to maintain the highest standards of data integrity and accuracy.

PROFESSIONAL ETHICS AND ACADEMIC FREEDOM

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kilic, Galip M., Prof., Engineering
Kaiser, Paula R. (Emeritus)
Kennedy, R. Emmet, Assoc. Prof., History
Nimer, Benjamin, Prof., Political Science
*Pierpont, Howard C., Assoc. Prof., Surgery
~~Platt, Mark M., Assoc. Prof., Neurology~~ *died summer 81*
Povar, Gail, Asst. Prof., Health Care Sciences
Silber, David E., Prof., Psychology
Silber, Tomas J., Asst. Prof., Child Health and Development
*Zenoff, Elyce, Prof., Law

PUBLIC CEREMONIES

- *Chairman: Claeysens, A.E., Jr., Assoc. Prof., English
Bell, Boris C., Director, Marvin Center
Eastin, Roy B., Prof., Business Admin.
Grub, Philip D., Prof., Business Admin.
Lingo, Jane T., Asst. Dir., Public Relations
Tidball, M. Elizabeth, Prof., Physiology
Vann, Margaret L., Admin. Assoc., Graduation
Phapp, Sandra, director, Alumni Relations (3/20/81)

RESEARCH

- *Chairman: Ziolkowski, John E., Prof., Classics
Allee, John E., Prof., English
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ota, Murli M., Asst. Prof., Mathematics
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Lewis, John F., Prof., Geology
Linebaugh, Craig, Assoc. Prof., Speech & Drama
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Moser, Charles A., Prof., Slavic Languages
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El-Ansary, Adel I., Prof., Business Admin.
Gordon, Marvin F., Prof., Geography
Grear, Charles E., Prof., Forensic Sciences
Steiner, Carl, Prof., German

ex officio:

Linton, Calvin D., Dean,
Columbian College of
Arts & Sciences

ex officio:

Gebhardtshauer, Robert,
Registrar
Jones, Robert G., University
Marshal

ex officio:

Bright, Harold F., Provost
Mayo, Louis H., Vice President
for Policy Studies and
Special Projects
Solomon, Henry, Dean, Graduate
School of Arts & Sciences

ex officio:

Baker, Vicki J., Director,
Student Financial Aid
Heartfield, Maurice K., Asst.
Vice Pres. and Asst. Treasurer
Stoner, George W.G., Associate
Director, Admissions

ex officio:

Alpert, Seymour, Vice President
for Development

*Member of the Senate

UNIVERSITY OBJECTIVES

*Chairman: Smith, George W., Assoc. Prof., Education
Tillman, Rodney, Prof., Education
Wagner, Gerald, Asst. Prof., Microbiology

ex officio:

Bright, Harold F., Provost
Linton, Calvin D., Dean,
Columbian College of Arts &
Sciences
Long, William F. E., Dean,
Division of Continuing
Education and Summer Sessions

UNIVERSITY AND URBAN AFFAIRS

*Acting Chairman: Kiper, Ali M., Prof., Engineering
Henig, Jeffrey R., Asst. Prof., Political Science
Lowe, John C., Prof., Geography
Marsh, Fran S., Director of Public Relations
Nashman, Honey W., Asst. Prof., HK&LS
Shesser, Robert, Asst. Prof., Health Care Sciences
Stevenson, Russell B., Prof., Law
Tropea, Joseph L., Assoc. Prof., Sociology

ex officio:

Mayo, Louis H., Vice President
for Policy Studies and
Special Projects

The following committee is not a standing committee of
the Faculty Senate but is listed for your information:

JOINT COMMITTEE OF FACULTY AND STUDENTS

*Co-Chairperson: Wallace, Ruth A., Prof., Sociology
Atkins, David L., Prof., Biology
Feldman, Michael B., Prof., Engineering
Schechter, Roger E., Assoc. Prof., Law
Sten, Christopher W., Assoc. Prof., English
Ticktin, Max D., Lecturer, Classics
Yeide, Harry E., Jr., Prof., Religion

ex officio:

Hanson, Gail S., Dean of
Students
Linton, Calvin D., Dean,
Columbian College of Arts
& Sciences
Lobuts, John F., Jr., Asst.
Dean, School of Govt. &
Business Admin.
Perkins, John E., Asst. Vice
President for Campus Life

(Student Co-Chairperson and members to be elected.)

*Member of the Senate

Faculty Senate Office
3/20/81

The George Washington University

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⁺

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**adopted, as amended

-defeated

t tabled

s substitute resolution

p postponed

rec recommitted

ret returned to committee

rfd referred

nc no copy of resolution

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Faculty Senate Office

August 1, 1980